

# DYNAMICS OF STAKEHOLDERS PARTICIPATION RELEVANT TO REMEDIATION PROGRAM

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# Rationale

- Remediation is part of public call. Stakeholders agreed to protect environmental (and social) interests as components of sustainability of livelihood systems
- Public call was then wrapped up into standards, and due diligent
- Issues:
  - Diversity in understanding on remediation concepts
  - Remediation: is it part of own individual and organization needs?
  - Where are multistakeholders' functions?
  - How to manage the dynamics of stakeholders perspective and positions in the long run?

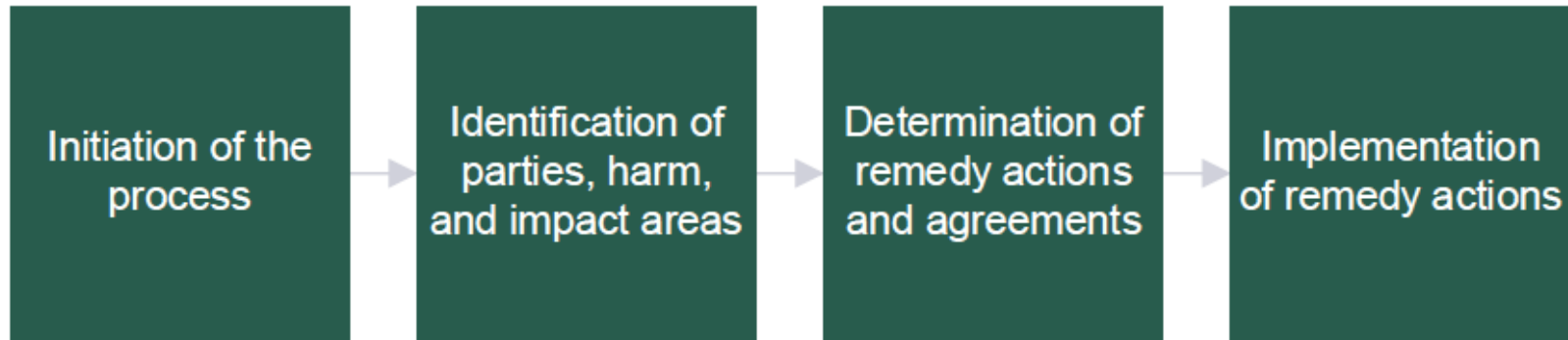
# FSC REMEDY FRAMEWORK

FSC-PRO-01-007 V1-0 EN

Enabling certification and association

Governed by the Policy to Address Conversion V1-0 and the Policy for the  
Association of Organizations with FSC V2-0

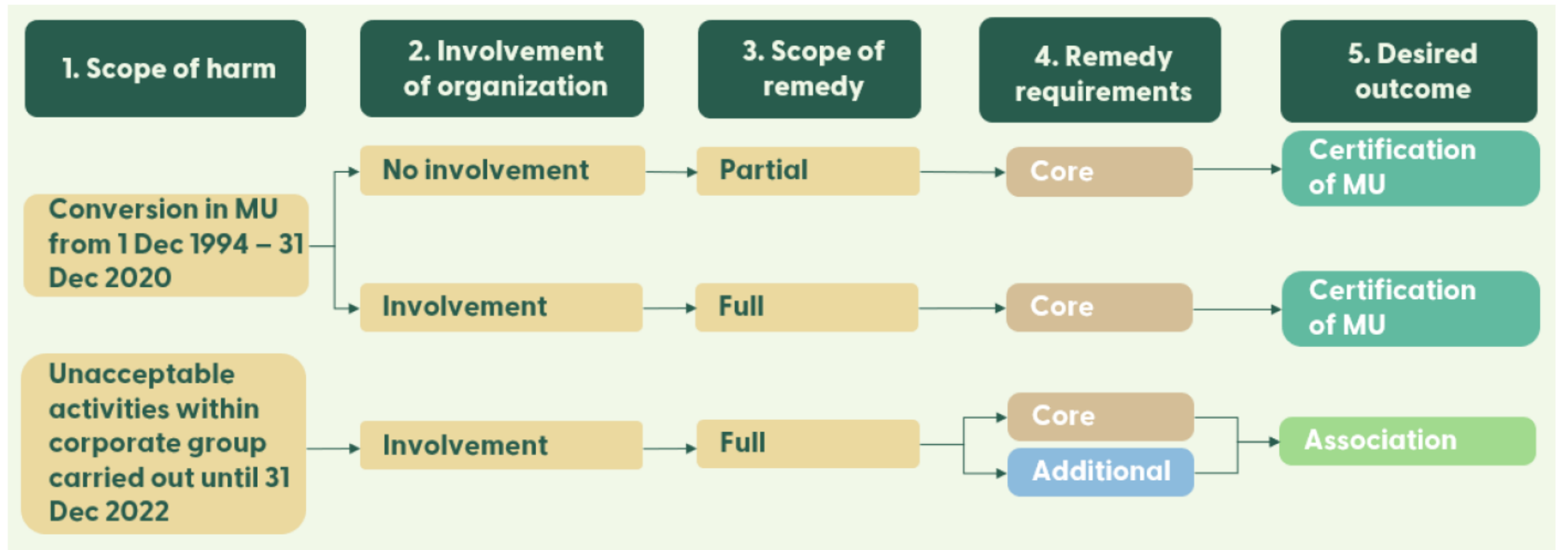
## Box 1: Basic outline of the *FSC Remedy Framework*



What about economic and business remediation?

# Requirements

Box 2: Overview core vs. additional requirements in the *FSC Remedy Framework*



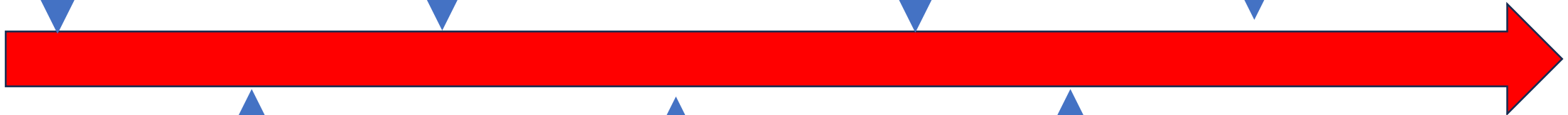
# Anatomy of stakeholders' engagement

Motivation,  
concern  
and  
Ideation

Taking  
own  
initiatives

Taking  
part in  
planning  
process

Taking roles  
in  
monitoring



Involving in  
the  
discussion  
And share  
learning

Taking active  
roles in  
multistakeholder  
consultation

Taking  
part in  
implemen  
tation

Contribution  
in  
maximizing  
impacts

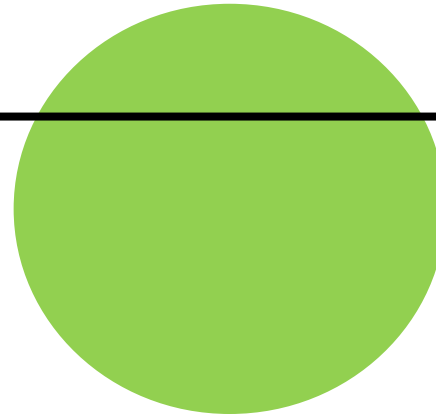
Expected  
situation

political

confrontation

collaboration

Practical





# Representativeness (assumed)

- Representing public – Where is the government? KPH?
- Representing association, group
- Representing own organization
- Representing individual interests

# Area of concerns

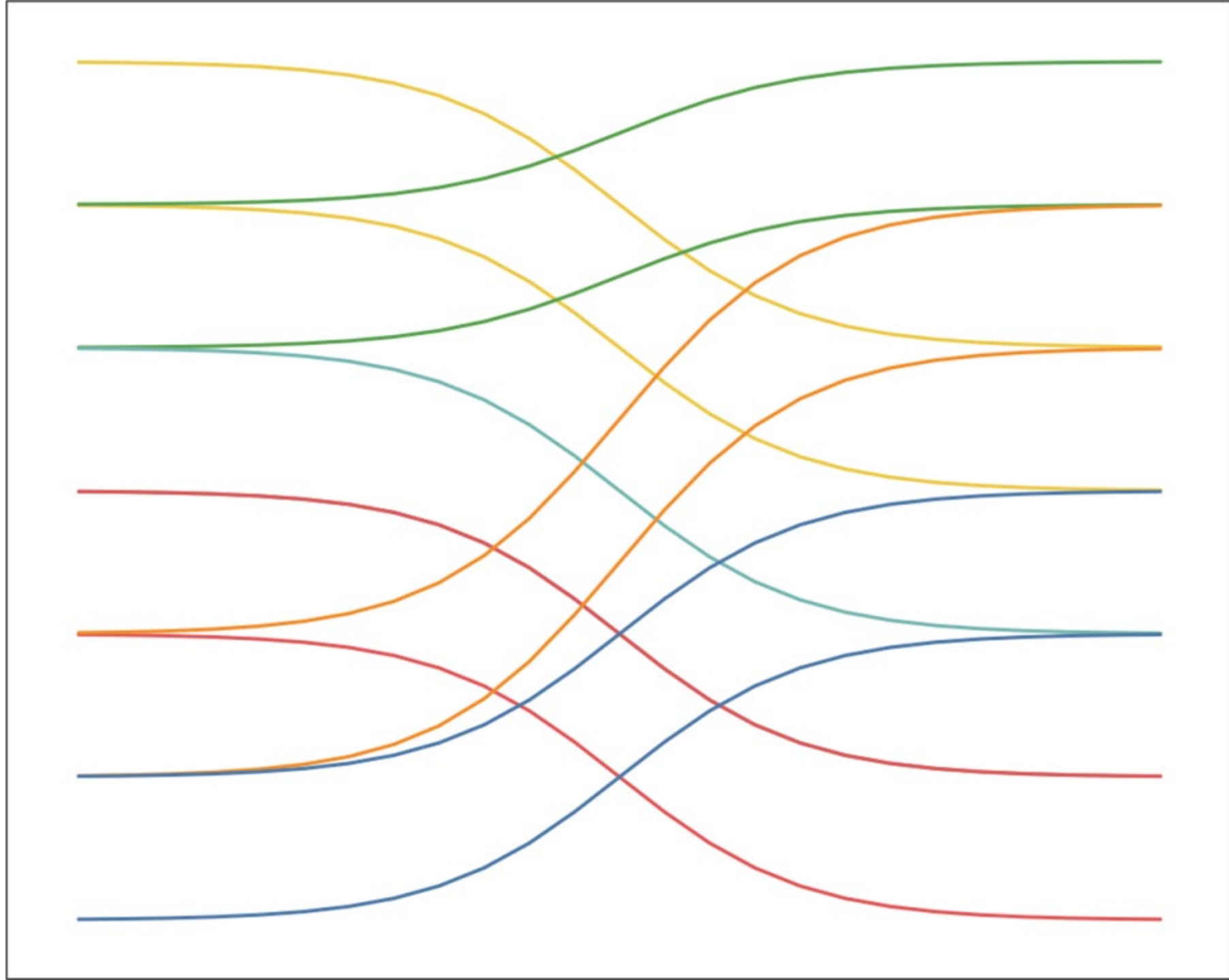
- HCVF or Deforestation?
- Threats to public interests
- Sustainability – definition, unit of sustainability, association
- Equitability between the big and the small
- Voices of the rightholders
- Rules of the games
- Compliance to laws and regulations
- Resistance of big players

# Mapping on utility functions embedded at stakeholders

- Public utilization function
- Group/association utilization functions
- Institutional/organization utilization function
- Individual utilization function

➔ ARE THEY COMPATIBLE WITH **FSC UTILISATION  
FUNCTION?**

Illustration  
of multiple  
utilization  
functions

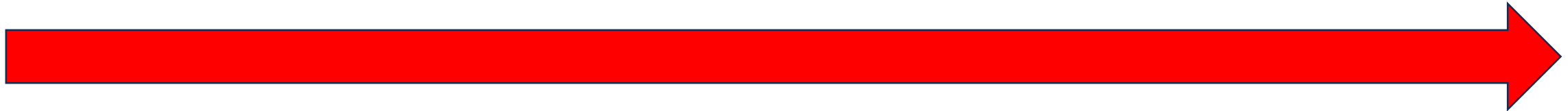


# Stages of stakeholders' consultation and engagement

## STAKEHOLDERS A

## STAKEHOLDERS B

## STAKEHOLDERS C



**Identification,  
determination,  
management,  
monitoring and  
evaluation of HCVF**

**Dynamics of HCVF  
Lost and Harm**

**Identification,  
determination, planning,  
implementation,,  
monitoring and  
evaluation of HCVF  
remediation**

**(I) MOTIVATION, IDEATION,  
INITIATION; (II)  
INTERPREATION AND  
KNOWLEDGE; (III) ROLES IN  
PLANNING AND  
IMPLEMENTATION; (IV)  
MONITORING AND  
EVALUATION OF  
STAKEHOLDERS A**

**(I) CONCERNS; (II)  
INTERPRETATION AND  
KNOWLEDGE; (III) ROLES IN  
MONITORING AND  
EVALUATION OF  
STAKEHOLDERS B**

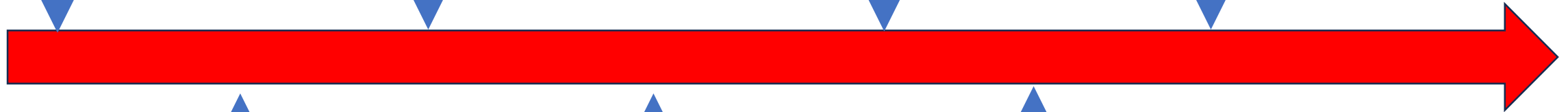
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PLANNING AND  
IMPLEMENTATION; (IV)  
MONITORING AND  
EVALUATION OF  
STAKEHOLDERS B**

Motivation,  
concern  
and  
Ideation on  
HCVF

Taking own  
initiatives  
on  
identifying  
HCVF

Taking part  
in planning  
process on  
managing  
HCVF

Taking roles  
in  
monitoring  
HCVF loss  
and harm



Involving in  
the discussion  
And share  
learning on  
HCVF

Taking active  
roles in  
multistakeholder  
consultation on  
identifying HCVF

Taking part  
in  
implementati  
on of HCVF  
management

Participati  
on in  
HCVF  
remediati  
on

# Remedial measures

- Like to like
- Restoration: mapping unit size, landscape size
- One on one replacement
- Mimicking natural setting



# What to be expected from multi-stakeholder consultation?

- Mapping of stakeholders dynamics (expectations, objections, interests, attitude, power fields, ...)
- Common understanding, categories of understandings, diverse understanding
- Mapping on Negligence, concerns, pushy, complaints, willingness to listen to others' opinion, willingness to support
- Identifying action space for the remedial actions
- Formulating stakeholders dynamics of development and perspectives

# Principles of multi-stakeholders forums

- Competitiveness, diversity
- Communication, Diplomacy and Negotiation
- Willingness to collaborate

When multistakeholders' processes are not well governed and managed, impacts to successful remediation (for April, FSC and relevant parties) are limited. We will only witness the same arguments from time to time

THANK YOU